

# Front-End Loading (FEL) and the **Stage-Gated Process**

Advance your knowledge of the FEL and stage-gated process fundamentals needed to drive improved capital project performance.

#### **COURSE SUMMARY**

The early planning work for a capital project, known as Front-End Loading (FEL), is the foundation for executing capital projects effectively. A stage-gated project delivery process breaks the project lifecycle, including FEL, into defined phases to facilitate selecting the best project, identifying the right scope of work, and preparing for effective execution.

This course shares Best Practices for each FEL phase and the stage-gated process, as identified through research by Independent Project Analysis (IPA). Project professionals will gain an understanding of the elements needed to drive better outcomes in safety, cost, schedule, and operational performance.

### WHO SHOULD ATTEND?

This course is intended for those who already possess project management skills and experience and have an interest in increased project value and efficiencies through disciplined project management.

## **TOPICS COVERED**

| Session 1 | Introduction                               |
|-----------|--|
|           | Stage-Gated Approach to FEL                |
|           | FEL 1—Business Planning                    |
|           | FEL 2-Scope Development                    |
|           |  |
| Session 2 | FEL 3-Project Definition                   |
|           | Additional Leveraging Practices During FEL |
|           | Measuring FEL Quality and Completeness     |
|           | Summary and Closing Exercise               |
|           |  |

#### **KEY BENEFITS**

**Understand** the FEL stages in the capital project lifecycle, including the objectives, key elements, main deliverables, and requirements for each gate

Recognize the warning signs and challenges for each FEL phase

Leverage key additional practices used during FEL to increase value: Constructability Reviews and Value Engineering

**Understand** how IPA measures the quality and completeness of FEL

Why the IPA Institute? The IPA Institute is the training and education division of Independent Project Analysis (IPA), the world's leading advisory firm on capital projects. Our courses equip industry leaders and capital project practitioners with Best Practices for projects, portfolio, and project system management/delivery. All course instruction, presentations, and supplementary course materials are rooted in IPA's unparalleled capital project knowledge. 2023 © Independent Project Analysis, Inc. Excellence Through Measurement™

# **REQUEST INFO**

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# **FORMAT AND STRUCTURE**

This course features interactive class exercises and discussions, and can be delivered online or in-person.

## **COURSE BACKGROUND**

All course instruction, presentations, and supplementary course materials are rooted in IPA's decades of experience evaluating project and project systems and conducting quantitative research into capital project issues and trends. IPA maintains a proprietary database with information on thousands of projects on which to base its analyses and studies.

